



**INVITATION FOR BIDS
FOR
THE PROVISION OF ENVIRONMENTAL MANAGEMENT SYSTEM IMPLEMENTATION
SERVICES FOR
SRILANKAN AIRLINES**

REFERENCE NO: Q/ENV/02/2026

**ENVIRONMENT AFFAIRS AND SUSTAINABILITY MANAGER,
SRILANKAN AIRLINES LIMITED,
ENVIRONMENTAL AFFAIRS AND SUSTAINABILITY UNIT,
AIRLINE CENTRE, BANDARANAIKE INTERNATIONAL AIRPORT,
KATUNAYAKE,
SRI LANKA.**

Dear Sir/Madam,

REF NO: Q/ENV/02/2026

**INVITATION FOR BIDS FOR THE PROVISION OF ENVIRONMENTAL MANAGEMENT
SYSTEM IMPLEMENTATION SERVICES FOR SRILANKAN AIRLINES**

SriLankan Airlines hereby invites tenders for the provision of Implementation services for an Environmental Management System at SriLankan Airlines. The bid document is attached herewith.

Bid should be submitted only to the following secure E-mail address ccquotations@srilankan.com bearing the specific identification as below

“Q/ENV/02/2026 - INVITATION FOR BIDS FOR THE PROVISION OF ENVIRONMENTAL MANAGEMENT SYSTEM IMPLEMENTATION SERVICES FOR SRILANKAN AIRLINES” by 11.00a.m. (Sri Lankan time: GMT +0530) on 17th March 2026.

The Bid Acknowledgement form attached to the document must be completed and returned by e-mail to harith.yapa@srilankan.com and piumi.desilva@srilankan.com

Any inquiry/clarification about the Tender should be e-mailed to harith.yapa@srilankan.com and piumi.desilva@srilankan.com to reach on or before 16th March 2026.

Bids will be opened after 11.00 a.m. (Sri Lankan time: GMT +0530) on 17th March 2026.

Yours Faithfully,

ENVIRONMENT AFFAIRS AND SUSTAINABILITY MANAGER,

SRILANKAN AIRLINES LIMITED.

Section I. Instructions to Bidders (ITB)

A: General	
1. Scope of Bid	<p>1.1 SriLankan Airlines Limited (hereinafter referred to as the "SriLankan Airlines") invites you to submit a Bid for the provision of services as specified in Section III - Schedule of Requirements.</p> <p>Upon receipt of this invitation, you are requested to acknowledge the receipt of this invitation and your intention to submit a bid.</p>
B: Contents of Documents	
2. Contents of Documents	<p>2.1 The documents consist of the Sections indicated below.</p> <ul style="list-style-type: none">• Section I. Instructions to Bidders• Section II. Bid Data Sheet• Section III. Schedule of Requirements• Sections IV. Bids Submission Form• Section V. General Conditions• Section VI. Technical Specifications form• Section VII. Price schedule form• Annexure A: Bid Acknowledgement Form• Annexure B: Vendor Information Form• Annexure C: Clientele Information Form• Annexure D: Bid Security Declaration Form• Annexure E: Non-Collusive Affidavit
C: Preparation of Bids	

<p>3. Documents Comprising your Bid</p>	<p>3.1 The Bid should comprise the following mandatory documents:</p> <ul style="list-style-type: none"> • Section IV: Bid Submission Form. • Section VI: Technical Specifications form • Section VII: Price Schedule Form • Annexure A: Bid Acknowledgement Form • Annexure B: Vendor Information Form • Annexure C: Clientele Information Form • Annexure D: Bid Security Declaration Form • Annexure E: Non-Collusion Declaration (Mandatory with the bid submission)
<p>4. Bid Submission Form and Technical/ General Specifications & Compliance form</p>	<p>4.1 The Bidder shall submit the Bids Submission Form using the form furnished in Section IV. This form must be completed without any alterations to its format, and no substitutes shall be accepted. All blank spaces shall be filled in with the information requested.</p>
<p>5. Prices</p>	<p>5.1 Unless stated in Data Sheet, all items must be priced separately in the Price Schedule Form at Section VII.</p> <p>5.2 The price to be quoted in the Bids Submission Form shall be the total price of the Bids.</p> <p>5.3 Prices quoted by the bidder shall be fixed during the period specified in ITB clause 8.1 and not subject to variation on any account. A Bid submitted with an adjustable price shall be treated as non-responsive and may be rejected.</p>
<p>6. Currency</p>	<p>6.1 All bidders shall submit their quotes in LKR.</p>
<p>7. Documents to Establish the Conformity of the Services</p>	<p>7.1 The Bidder shall submit an original certificate from the proprietor to demonstrate that it has been duly authorized by the proprietor to supply this Service in Sri Lanka.</p>

<p>8.Period of Validity of bids</p>	<p>8.1 Bids shall remain valid for a period of one hundred eighty (180) days after the bids submission deadline date. If the full validity period is not properly indicated, SriLankan airlines reserves the right to obtain re-confirmation from the bidder that the Bid is valid until the date specified above.</p> <p>8.2 In exceptional circumstances, prior to the expiration of the bid validity date, Sri Lankan Airlines may request bidders to extend the period of validity of their bids. The request and the responses shall be made in writing.</p>
<p>9.Bid Security Declaration</p>	<p>9.1 The bidder shall furnish as a part of its bid, a Bid-securing Declaration, using the Bid-securing Declaration form included in Annexure D (Mandatory).</p> <p>9.2 Any bid not accompanied by a substantially responsive Bid securing Declaration in accordance with 1TB Sub-clause 8.1, Shall be rejected by Sri Lankan Airlines as non-responsive.</p> <p>9.3 Bid Securing Declaration may be executed:</p> <p>(a) If a Bidder withdraw its bids during the period of Bid validity specified by the Bidder on the Bid Submission form, except as provided in 1TB Sub-Clause 8.2 or</p> <p>(b) If a Bidder does not agree to correctable of arithmetical errors in pursuant to 1TB Sub-Clause 15.3</p> <p>(c) If the successful Bidder fails to :</p> <p>i) Sign the contract in accordance security with 1TB Sub-Clause 23.3;</p>
<p>10.Format and Signing of Bids</p>	<p>10.1 The bids shall be typed or written in indelible ink and shall be signed by a person duly authorized to sign on behalf of the Bidder. Please ensure all documents are duly signed and stamped in the given area when forwarding.</p>
<p>D: Submission and Opening of Bids</p>	

11. Submission of Bids	<p>11.1 Bidders shall submit their bids only to the following secure E-mail address ccquotations@srilankan.com bearing the specific identification as below “Q/ENV/02/2026 - INVITATION FOR BIDS FOR THE PROVISION OF ENVIRONMENTAL MANAGEMENT SYSTEM IMPLEMENTATION SERVICES FOR SRILANKAN AIRLINES</p> <p>11.2 Bid should not be copied to any staff at SriLankan Airlines under any circumstance.</p> <p>11.3 Ensure to include all the documents necessary</p> <ul style="list-style-type: none"> • Bid Submission Form (Section IV) • Technical Specifications Form (Section VI) • Price Schedule Form (Section VII) • Bid acknowledgment Form (Annexure A) • Vendor Information Form (Annexure B) • Clientele Information Form (Annexure C) • Bid Security Declaration Form (Annexure D) • Non-Collusive Affidavit (Annexure E) • Client Testimonials regarding ISO 14001 implementations/Consultations <p>11.4 If the Bidder wishes to attend for the Bid opening, kindly contact through email: piumi.desilva@srilankan.com</p>
12. Deadline for Submission of Bids	12.1 Bids must be received by the Airline at the email address set out in Section II, “Data Sheet”, and no later than the date and time as specified in the Data Sheet.
13. Late Bids	13.1 SriLankan Airlines shall reject any bids that arrives after the deadline for submission of bids in accordance with ITS Clause 11.1 above.
14. Opening of Bids	<p>14.1 Bids will be opened by SriLankan Airlines.</p> <p>14.2 A representative from financial division will open & certify the bids received by the deadline given in section II.</p>
E: Evaluation and Comparison of Bids	

<p>15.Non-conformity- ties, Errors, and Omission</p>	<p>15.1 Provided that a Bid is substantially responsive, SriLankan Airlines may waive any non-conformities or omission in the Bid that do not constitute a material deviation.</p> <p>15.2 Provided that a bid is substantially responsive, SriLankan Airlines may request that the Bidder submit the necessary information or documentation, within a reasonable period, to rectify nonmaterial nonconformities of omissions in the bid related to documentation requirements. Such omission shall not be related to any aspect of the price of the Bid. Failure of the Bidder to comply with the request may result in the rejection of its Bid.</p> <p>15.3 Provided that the Bid is substantially responsive, SriLankan Airlines shall correct arithmetical errors on the following basis:</p> <p>(a) If there is discrepancy between the unit price and the line-item total that is obtained by multiplying the unit price by the quantity, the unit price shall prevail and the line item total shall be corrected, unless in the opinion of SriLankan Airlines there is an obvious misplacement of the decimal point in the unit price, in which case the line item total as quoted shall govern and the unit shall be corrected.</p> <p>(b) If there is an error in a total corresponding to the addition or subtraction of subtotals, the subtotals shall prevail and the total shall be corrected; and</p> <p>(c) If there is a discrepancy between words and figures, the amount in words shall prevail, unless the amount expressed in words is related to an arithmetic error, in which case the amount in figures shall prevail subject to (a) and (b) above.</p> <p>15.4 If the Bidder that submitted the lowest evaluated Bid does not accept the correction of errors, its Bid shall be dis qualified and its Bid-Securing Declaration shall be executed.</p>
<p>16.Clarifications</p>	<p>16.1 To assist in the examination, evaluation and comparison of the bids, SriLankan Airlines may, at its discretion, ask any Bidder for a clarification of its bids. Any clarification submitted by a Bidder in respect to its bid which is not in response to a request by SriLankan Airlines shall not be considered.</p> <p>16.2 SriLankan Airlines’s request for clarification and the response shall be in writing at SriLankan Airlines’ address specified in the BDS.</p>
<p>17.Responsiveness of Bids</p>	<p>17.1 Srilankan Airlines will determine the responsiveness of the bids to the documents based on the contents of the bids received.</p> <p>17.2 If a bid is evaluated as not substantially responsive to the documents issued, it may be rejected by the Airline.</p>

<p>18.Evaluation and Comparison of bids</p>	<p>18.1 SriLankan Airlines shall evaluate each bid that has been determined, to be substantially responsive.</p> <p>18.2 To evaluate a bid, SriLankan Airlines may consider the following:</p> <ul style="list-style-type: none"> • The price as quoted • Price adjustment for correction of arithmetical errors • Price adjustment due to discount offered • Compliance certifications of the vendor to carry out the service • Contents of the technical specification
<p>19. Purchaser's Right to Accept any Bids, and to Reject any or all Bids.</p>	<p>19.1 SriLankan Airlines reserves the right to accept or reject any bids, and to annul the process and reject all bids at any time prior to acceptance, without thereby incurring any liability to bidders.</p>
<p>F: Award of Contract</p>	
<p>20.Acceptance of the Bids</p>	<p>22.1 SriLankan Airlines will accept the bids of the Bidder whose offer is not necessarily the lowest evaluated bid and is substantially responsive to the documents issued.</p>
<p>23.Notification of acceptance</p>	<p>23.1 SriLankan Airlines will notify the successful Bidder, in writing, that its bid has been accepted prior to the expiration of the bid validity period.</p>

Section II: Data Sheet

ITS Clause Reference	
1.1	<p><u>SriLankan Airlines contact details</u></p> <p>Mailing Address: SriLankan Airlines Limited, Environmental Affairs and Sustainability Manager, Airline Centre, Bandaranaike International Airport, Katunayake, Sri Lanka</p> <p>Telephone : +94 (0) 19733 2244</p> <p>Email : harith.yapa@srilankan.com</p>
7.1	Not Applicable
9.1	Bid-securing Declaration, using the Bid-securing Declaration form included in Annexure D is required.
12.1	<p>Secured E-mail address for submission of bids ccquotations@srilankan.com</p> <p>Deadline for submission of bids is on or before 1100 hours Sri Lankan time on 17th March 2026 (GMT +5:30 Time Zone)</p>
13	<p>The bid shall be opened at the following address: Airline Centre, Bandaranaike International Airport, Katunayake, Sri Lanka</p>
15.2	<p>For <u>Clarification of bid purposes</u> only, SriLankan Airlines' address is: Attention: Piumi De Silva Address: SriLankan Airlines Limited, Environmental Affairs and Sustainability Unit, Airline Centre, Bandaranaike International Airport, Katunayake, Sri Lanka Telephone: +94 (0) 19733 2272 Electronic mail address: piumi.desilva@srilankan.com harith.yapa@srilankan.com</p>

Provision Of Environmental Management System Implementation Services for SriLankan Airlines

Reference No: Q/ENV/02/2026

Section III: Schedule of Requirements

Establish and Implement an Environmental Management System based on ISO14001:2015 requirements covering all the functional areas of SriLankan Airlines at its Katunayake premises.	
Expected Work Scope	<ul style="list-style-type: none">• Project initiation and Planning Preparation of a detailed project implementation plan and timelines Conduct of initial meetings with relevant departmental representatives. • Initial Assessment and Gap Analysis Conduct a detailed review of existing environmental management practices across SriLankan Airlines' operations, including Engineering department, flight operations, ground handling, cargo handling, all the offices including IT/Finance/Commercial and facility services. Identify gaps between current practices and ISO 14001:2015 requirements. Prepare a gap analysis report with clear recommendations and an implementation timeline. • Environmental Aspects and Impact Assessment Identification of environmental aspects and impacts related to airline Operations at Katunayake premises. Development of Environmental Aspects and Impacts Register • Legal and Other Compliance Obligations Identification of applicable Sri Lankan environmental Laws and regulations Identification of applicable aviation-related environmental requirements Permits, License, and approvals Preparation of a Legal and Compliance Obligations Register Guidance on compliance monitoring mechanisms • Documented Information Develop the EMS manual. Develop all necessary SOP's Introduce all necessary formats and registers Establish document control and record control systems • Competence and Training Providing and developing training material Conducting initial trainings Training the internal audit team • Performance Evaluation Conducting an internal audit • Certification Support <p>****Implementation should be completed by 31st December 2026</p>

Provision Of Environmental Management System Implementation Services for SriLankan Airlines
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Section IV: Bid Submission Form

THIS IS A COMPULSORY FORM. NON-SUBMISSION OF DULY FILLED/SIGNED FORM SHALL RESULT IN REJECTING THE BID.

[The Bidder shall fill in this Form in accordance with the instructions indicated no alterations to its format shall be permitted and no substitutions will be accepted.]

Date:

To: SriLankan Airlines

We, the undersigned, declare that:

- (a) We have read and have no reservations to the document issued;
- (b) We agree to supply conforming to the documents issued and in accordance with the Schedule of Requirements of the following Service [insert a brief description of the service];
- (c) The total price of our Bid without Tax, including any discounts offered is:
[insert the All-inclusive total project cost without Tax in words and figures];
- (d) The total price of our Bid including Tax, and any discounts offered is:
[insert the All-inclusive total project cost with Tax in words and figures];
- (e) Our bid shall be valid for the time specified in ITB Clause 8.1
- (f) We understand that our bid, together with your written acceptance thereof included in your notification of award, shall constitute a binding contract between us.
- (g) We understand that you are not bound to accept the lowest recommended bid or any other bids that you may receive.

Signed: [insert signature of the duly authorized person Name: [insert complete name of person signing the Bid Submission Form]

Date:

Provision Of Environmental Management System Implementation Services for SriLankan Airlines

Reference No: Q/ENV/02/2026

Section V: General Conditions

- I. Bidder” means the proprietor of the brand or an authorized distributor for the proprietor. In the event where the bidder is an authorized distributor, it is mandatory an Authorized Distributor Status letter from the Proprietor is submitted to SriLankan Airlines along with the bid to avoid rejection of the bid.
- II. All expenses not expressly stated in the bid document shall be borne by the bidder.
- III. If accepted, it is mandatory that the bidder signs the Contract Agreement with SriLankan Airlines.
- IV. In the event of disruption to bidder’s operations, the bidder shall ensure that suitable alternative arrangements are in place to carry out the required service within the agreed cost.
- V. SriLankan Airlines in its discretion has the right to request modification to the service to compliance in accordance with the local and international regulations.
- VI. Advance payment is not acceptable. The credit period for the invoice may be determined by the bidder.

Provision Of Environmental Management System Implementation Services for SriLankan Airlines

Reference No: Q/ENV/02/2026

Section VI: Technical Specification

Name of the Bidder & Address :

Name of the Principal(if any) :

Company Overview

SriLankan Airline is engaged in airline operations including flight operations, ground handling, engineering operations, cargo handling, offices and support facilities. The company intends to implement an Environmental management system (EMS) based on the principals and guidelines of ISO 14001:2015.

Accordingly, SriLankan Airlines invites eligible and qualified service providers with proven experience in implementing environmental management systems within aviation-related operations to submit bids for the design, development, implementation, training, and documentation support for its EMS.

Purpose

The purpose is to invite bids for the provision of implementation services to establish an Environmental Management System (EMS) at SriLankan Airlines that is based upon ISO 14001 guidelines.

Objective

The objective of this technical specification is to outline the technical and functional requirements for the implementation of the EMS at the airline, which is established with the the aim of enhancing environmental performance, ensuring local and International environmental and aviation-related regulatory compliance, and supporting sustainable aviation operations.

Running Number	Technical Specifications (Mandatory)	Bidder's Response (Yes/No)	Remarks
1	Proven experience in ISO management system third party certification audits or consulting (specifically on ISO 14001) in commercial aviation industry. (Ground handling/ Airline/Cargo/MRO/Catering)		
2	Lead auditor qualification in ISO 14001:2015 from a reputed organization.		
3	15+ years of experience in ISO management system standards (Auditing, Implementation, Training)		
4	Minimum 10 number of ISO 14001 systems audited in last 5 years as an external auditor.		
5	Training experience in ISO management systems in aviation industry		
6	Minimum 2 number of Environmental Management Systems implemented/ consulted during past 02 years.		
7	Registered as company in Sri Lanka		

8	Familiarity with international aviation-related environmental requirements from organizations such as ICAO and IATA.		
9	Understanding of national environmental legislation applicable to airline industry		
10	Provide a realistic project plan and timeline		
11	Ability to complete the implementation before 31 st December 2026		

If the bidder's responds are "Yes" to the requirements specified in the "Technical Specification", supporting evidence should be submitted.

ANNEXTURE A: Bid Acknowledgement Form

IMPORTANT

All Bidders should confirm the intention to submit a Bid by forwarding the duly completed Bid Acknowledgement form given below, 14 working days prior to the Bid closing date.

RECEIPT OF THE BID DOCUMENTS

Receipt of your Bid invitation document no. Q/ENV/02/2026 is hereby acknowledged

You may expect to receive our proposal on or before.....

.....
.....
.....
.....

We do not intend to bid because

.....
.....
.....

Signed :

Title :

Company :

Date :

ANNEXTURE B - Vendor Information Form

Section A - Basic information of the vendor	
1. Registered Name of the Vendor :	
2. Date of Incorporation:	
3. Country of Incorporation:	
4. Nature of business :	5. Company type :
6. Telephone & Fax numbers : Tel: Fax:	7. E-mail address :
8. Registered address :	
9. Other contact details (if any) :	
10. Registered Name and address of the agent (if any)	

Section B - Details of Directors, Shareholders and related parties

1. Name(s) of Directors	
2. Name(s) of Shareholders	
3. If the Shareholders are incorporated entities, please state the shareholders of such entities	
4. If the Shareholders are equity funds, please state the owners of such funds	
5. Name (s) of Directors of Parent/Subsidiary who are also Directors of SriLankan Airlines	
6. Name(s) of Directors of Parent/Subsidiary who are also Employees of SriLankan Airlines	
7. Names of Close Family Members who are either Directors/Employees of SriLankan Airlines	

***Please note that the copies of passports and proof of residence of the above-mentioned Shareholders / Directors / Owners of funds shall be submitted by the vendor upon the request of SriLankan Airlines.**

As the authorized representative of [name of the Vendor], I hereby confirm on behalf of[name of the Vendor] that the information provided above are true and accurate and acknowledge that the bid of[name of the Vendor] submitted herewith shall be rejected in the event all or any of the information submitted above is found to be incorrect.

Details of vendor’s authorized signatory:

Name:

Designation:

Date:

Signature & Company Rubber Stamp:

Section C -Business verification : Duly signed and stamped copy of above document to be supported by the following documents	
✓ Tick the appropriate boxes	
<input type="checkbox"/> A copy of the Certificate of Incorporation certified by the Company Secretary of the vendor Company	<input type="checkbox"/> A copy of Form 15 (Sri Lankan Companies) certified by the Company Secretary or a letter from the Company Secretary confirming the shareholding.
<input type="checkbox"/> A copy of Form 20 (Sri Lankan Companies) certified by the Company Secretary or a letter from the Company Secretary confirming the directors	<input type="checkbox"/> For Partnerships, list of partners confirmed by one of the partners, preferably by the most senior partner.
<input type="checkbox"/> For partnerships and sole proprietorships, certificate of business registration	<input type="checkbox"/> Audited financial statements of the vendor Company for the last three years
	<input type="checkbox"/> Others (specify)

ANNEXURE C : Clientele Information Form

Company Name	Company Representative's Contact Details (Please state name, official email address and telephone number)	EMS implemented	Implementation date	Present status
1				
2				
3				
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				
14				
15				

Note: Please mention the users of the **same service proposed** to SriLankan Airlines.
 In addition to above information please provide your clientele of **other ISO standard specifically ISO 14001:2015** implemented.

ANNEXURE D : Bid Security Declaration form

THIS IS A COMPULSORY FORM. NON-SUBMISSION OF DULY FILLED/SIGNED FORM SHALL RESULT IN REJECTING THE BID.

[The Bidder shall fill in this form in accordance with the instructions indicated in brackets]

Date: -----[insert date by bidder]

*Name of contract -- [insert name]

*Contract Identification No: -----[insert number]

*Invitation for Bid No.: ----- insert number]

To: SriLankan Airlines Limited.

We, the undersigned, declare that:

1. We understand that, according to instructions to bidders (hereinafter “the ITB”), bids must be supported by a bid-securing declaration;
2. We accept that we shall be suspended from being eligible for contract award in any contract where bids have been invited by SriLankan Airlines, for the period of one year starting on the latest date set for closing of bids of this bid, if we:
 - (a) withdraw our Bid during the period of bid validity period specified; or
 - (b) do not accept the correction of errors in accordance with the Instructions to Bidders of the Bidding Documents; or
 - (c) having been notified of the acceptance of our Bid by you, during the period of bid validity, (i) fail or refuse to execute the Contract Form, if required, in accordance with the ITB.
3. We understand this bid securing shall expire if we are not the successful bidder, upon the earlier of (i) our receipt of a copy of your notification to the Bidder that the bidder was unsuccessful; or (ii) twenty-eight days after the expiration of our bid.
4. We understand that if we are a Joint Venture (JV), the Bid Securing Declaration must be in the Name of the JV that submits the bid. If the JV has not been legally constituted at the time of bidding, the Bid Securing Declaration shall be in the names of all future partners as named in the letter of intent.

Signed [insert signature(s) of authorized representative] In the Capacity of [insert title]

Name [insert printed or typed name]

Duly authorized to sign the bid for and on behalf of [insert authorizing entity]

Dated on [insert day] day of [insert month], [insert year]

ANNEXURE E: Non-collusion Declaration

THIS IS A COMPULSORY FORM. IF YOU DO NOT FILL & SUBMIT THIS FORM YOUR BID SHALL BE REJECTED

Non-collusion Declaration
(Procurement Guideline Reference - 1.5)

I, the undersigned bidder/ bidder's representative/ bidder's agent, honestly, truthfully and solemnly declare that.

(a) I, nor any other member, agent or representative of the firm/ company/ corporation/partnership/ sole proprietorship that I represent, have entered into any combination, collusion or similar agreement with any person in connection with the prices to be submitted by any person with respect to the invitation for bid;

(b) I, nor any person who represents me have acted to prevent any person from submitting a bid or to induce any person to refrain from submitting a bid in connection with the intention for bid (Bid No.);

(c) This bid is not submitted in collusion with any other bid and is not made pursuant to any agreement, understanding or association with any other person in relation to such bid.

I declare that I have not received and will not accept any discount, fee, reward, commission or anything of value, directly or indirectly, from any person, company or corporation in connection with the submission of this bid.

I further declare that I have not given and will not give any discount, fee, reward, commission or anything of value, directly or indirectly, to any person, company or corporation in connection with the submission of this bid.

I, taking full responsibility for ensuring the absence of collusion, hereby pledge to abide by fair and ethical competitive practices throughout the entire procurement process and to fully comply with the relevant Procurement Guidelines issued by the National Procurement Commission.

I hereby declare that all the statements made by me above are true and correct.

.....
Signature of the Declarant